

ANNUAL REPORT



ASSOCIATION OF PAROLING AUTHORITIES INTERNATIONAL

THE RECOGNIZED VOICE FOR THE HIGHEST PROFESSIONAL STANDARDS OF
RESPONSIBLE PAROLE PRACTICES

PRESIDENT'S REPORT:

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Reflecting back upon this past year at APAI I must start by thanking the men and women who have served with me on the Executive Committee and the many members and colleagues I have called upon to assist us as we have positioned this organization to continue to evolve despite tough economic times. I would also like to thank the membership for electing me to serve another two years as your President.

Of all the things to be proud of this year, I am most proud of the roles APAI is playing in the National Parole Resource Center (NPRC). With our dear friends and longstanding partners at the Center for Effective Policy and with the resources provided by the Bureau of Justice Assistance, we are on our way to being able to provide a level of training and technical assistance that we have only been able to dream of in the past.

The creation of this Center will be instrumental in boards and releasing authorities being able to adopt practices that are truly "evidence based" and which have been proven to work. The NPRC will provide us with the tools we need to determine what are "best practices" and the skills and support necessary to implement them into the practice of our profession.

This is in perfect alignment with the priorities set by the Executive Committees; to enhance the professional development opportunities for our membership and to continue to develop and refine the "essential elements" that govern the field of parole. To this end I have begun the process of reconstituting the Professional Development and Standards committees. These two groups along with future committees will lead this organization further along the path of being the "recognized voice for the highest professional standards of responsible parole practices."

We have also taken steps to ensure stability and continuity to our organization by making certain personnel and business operation changes. We have hired a well respected and knowledgeable practitioner in the field of parole to serve as our Chief Administrative Officer. This is someone who understands the needs of those of us who work in the field. We have also retained the services of a professional secretariat at the Correctional Management Institute of Texas to assist with matters related to the administration of a vibrant and responsive professional organization.

I would like to particular thank all who worked so hard to make the 2010 Annual Training Conference in Savannah, Georgia a huge success. I am particularly grateful for the many men and women who overcame great financial and administrative obstacles to attend including the many international visitors who traveled many hours and many miles. It is particularly heart warming and flattering to see just how much our international colleagues look to this organization as a source of information about the practice of parole.

I am truly convinced the changes and accomplishments of the past year along with the hard work of the membership of this organization will result in an organization that will continue to be a leader in the field of parole and release practices.

Sincerely,

Charles Traugher
President

CHIEF ADMINISTRATIVE OFFICER'S REPORT

It was truly an incredible honor to be asked to be a part of an organization with such a rich and storied history. To be mentioned in the same sentence with names such as Gail Hughes and the many other icons of the field of parole who have been a part of this organization is an opportunity I could never have imagined many years ago when I began my career as a young parole officer fresh out of college.

The need for this organization is greater today than it has ever been. We must all rise to the challenges put upon us by ever increasing workloads and dwindling resources. The people and communities we serve are demanding that we perform our duties guided by "best practices" that are dictated by research and evidence. We are at the same time being asked to do so with fewer resources.

In my first few months at APAI I have set out to connect the practitioner with as much information as possible about the latest developments in the field. The team at APAI has focused upon developing new ways of communicating with the membership, such as through electronic list serves, newsletters and our state of the art website.

We have sought to bring you the latest information in our field through our Annual Training Conference and Chairs meeting. We were thrilled to bring noted Canadian researcher Dr. Ralph Serin to the US, with the help of our friends at the National Institute of Corrections to introduce an exciting new level of structured decision making to parole boards and releasing authorities in the US.

In what is perhaps one of the best decisions ever made at APAI the Executive Committee decided to once again associate the organization with the Correctional Management of Texas (CMIT) to serve as our secretariat. The professional expertise and the wealth of resources available to us through this partnership will position APAI for many improvements in the upcoming years.

It is no secret that APAI has been directly affected by the depressed economic climate and states budgetary problems. Our relationship with CMIT gives us a wonderful opportunity to continue to provide much needed services while at the same time reducing our operating expenses.

I look forward to working with our leadership and members over the next years as we continue to move forward to fulfill our critical mission to enhance public safety.

Sincerely



Keith Hardison
Chief Administrative Officer

NATIONAL PAROLE RESOURCE CENTER

Inaugurated in March 2010, the National Parole Resource Center (NPRC) is a partnership of the Center for Effective Public Policy and the Association of Paroling Authorities International, supported by funding from the Bureau of Justice Assistance (BJA) and operated in collaboration with BJA and the National Institute of Corrections (NIC). The NPRC maintains links with a growing network of organizations that provides information and guidance on substantive topics and related resources.

The NPRC will work closely with National Institute of Corrections to expand the reach of its training initiatives. The NPRC will develop and deliver technical assistance to paroling authorities regarding such topics as strategic planning, evidence based practice, decision making tools and guidelines, and workload management. The NPRC has launched a website for paroling authority members that provides resources and links meant to educate and guide practitioners in their work. Four learning sites have been chosen to receive technical assistance and training geared to enhance their capacity for effective decision-making policy and practice. Lessons learned at these sites will be used to assist other paroling authorities to enhance their practices.

This initiative will prove to be a much needed resource in APAI's mission to support the work of its member organizations.

NEW PERSONNEL

In September of 2009 APAI hired Keith Hardison to be its Chief Administrative Officer. Keith comes to the organization after a long and distinguished career in corrections and parole. He began his career in 1979 as a Probation and Parole Officer. After completing Law School and a brief stint as a prosecutor, he was appointed as an Administrative Law Judge for the Kentucky Parole Board where he served for 13 years. He went on to serve as Deputy General Counsel for the Kentucky Department of Corrections where he also served as legal counsel for the Parole Board. He retired as Executive Director of that board and went on to do consulting work, working on numerous projects with the JFA Institute. He also teaches corrections and legal courses at the university level.

At the same time, APAI contracted with the Correctional Management Institute of Texas (CMIT) to provide professional secretariat services to the organization. CMIT has assumed the administrative duties involved in running an organization such as APAI. They handle membership functions, day to day financial operations, conference planning and many more.

APAI is very fortunate to have been assigned Natalie Payne as our project manager. Natalie has a wealth of experience in parole with the Texas Board of Pardons and Parole and the Texas Department of Criminal Justice. She has a bachelor's degree and a master's degree in Criminal Justice from Sam Houston State University, where CMIT is located. In her position at CMIT she is responsible for other trainings and conferences and assists with the management of other professional associations.

As a result of this relationship APAI has available to it the resources of a highly respected University with a long history of serving the criminal justice community in the areas of research and training. We have also greatly reduced our operational expenses in that CMIT has taken over many of the functions, such as hosting and maintaining our website, that we formerly contracted for separately with a private provider. This will improve APAI's ability to function in a tough economic environment.

2009 CHAIRS MEETING

On October 1 -2, 2009, APAI continued its tradition of hosting a meeting of Parole Board Chairs, Releasing Authority Directors and other with similar duties . This meeting was held in Dallas, Texas and hosted by Chair Rissie Owens and her staff at the Texas Board of Pardons and Parole. This meeting has historically been a time for this group to get together to network and interact to discuss and solve problems that they are facing in their respective jurisdictions. This year training components were added to the program. Under guidance from a highly skilled facilitator, in addition to the peer interaction, 23 participants, including 3 from Canada, heard discussion on topics such as:

- Board Structure and Leadership Roles
- Technical Assistance providers
- Assessments Instruments
- Adopting the Pew Framework
- The Role of Innocence
- Adopting the NIC Framework
- Managing Board Member Relations

STRUCTURED PAROLE DECISION MAKING

With support from NIC, Dr. Ralph Serin from Carleton University in Canada is bringing an exciting research project to the US. He is gathering data in 2 US jurisdictions to test the use of the structured decision making process currently in use by The National Parole Board of Canada to determine if it could improve the decision making accuracy of US Parole Boards. APAI is proud to have partnered with NIC to put out a solicitation for sites willing to participate in this project. Two sites have been chosen; Ohio and Connecticut. APAI looks forward to assisting Dr. Serin with this research and to disseminating the lessons learned from this project to practitioners in the field.

2010 ANNUAL TRAINING CONFERENCE

Despite state budget cuts and travel restriction, APAI was able to host a successful training conference May 16 – 19, 2010 in Savannah, Georgia. The event was attended by approximately 120 participants including 38 participants from 5 foreign countries. Participants were given a wealth of information from highly respected practitioners and researchers in the field of parole and corrections.

The topics discussed included:

- ◆ Be a Crime Fighter and a Penny Pincher: Using Evidence, Economics, and Portfolios to Re-Tool State Criminal Justice Strategies
- ◆ Paroling Authorities as Drivers of Correctional Practice
- ◆ Evidence-Based Treatment: A Review of Best Practice Applications
- ◆ Enhancing BJS’ Statistics on Parole: Incorporating the Work of Parole Decision Making Authorities into National Statistics on Community Corrections
- ◆ Victims of Crime: Vital Voices in Parole and Release



- ◆ University Partnerships: Collaborations that work in Fiscally Stringent Times
- ◆ Supervising Sex Offenders with GPS Monitoring: An Evidence Based Perspective
- ◆ International Perspectives on Parole
- ◆ What Works in Reducing Recidivism: Results from Recent Research
- ◆ Paroling Authority Performance Measures: An Interactive Session
- ◆ Supporting the Work of Paroling Authorities: Resources Are Available and Growing!

- ◆ A Creative Approach to Training New Parole Board Members
- ◆ The Role of Parole in Population Management
- ◆ Bureau of Justice Assistance
- ◆ The National Parole Resource Center and Parole Academy
- ◆ Criminal Investigative Analysis of Serial Sexual Offenders
- ◆ Crimestoppers: Working Together to Prevent/Solve Crime
- ◆ Structured Parole Decision Making: An Example of Good Things Happening When Practitioners and Researchers Work Together



- ◆ Female Sexual Offenders: What Parole Decision-Makers Should Know
- ◆ Supervising Sex Offenders with GPS Monitoring: An Evidence Based Perspective

APAI/ASCA COLLABORATION

On May 20, 2010 an historic meeting took place between the Executive Committees of the Association of State Corrections Executives and APAI with funding and support from NIC. This meeting came about as a result of persistence and determination on the part of President Traughber. The purpose of this meeting was to explore ways in which these two organizations could facilitate and explore improvement in the relationship between departments of corrections and parole boards, particularly and especially in those states where the two agencies are organized as a part of separate entities.

These discussions led to a set of ground breaking “ Principles of Collaboration” that will be used to guide these two sets of agencies in the future and an agreement to jointly participate in each others organizational activities. It is anticipated that his work will have a positive influence on working relationships for years to come.

Executive Committee

as of June 30, 2010

President

Charles Traughber, Chair, Tennessee Board of Probation and Parole, Nashville TN

Vice President

Garland Hunt, Esq., Commissioner, Georgia Department of Juvenile Justice, Atlanta GA

Treasurer

Elizabeth Robinson, Chair, Iowa Board of Parole, Des Moines

Secretary

Jeralita Costa, Former Chair, Washington Indeterminate Sentence Review Board, Olympia WA

Immediate Past President

Cranston Mitchell, Vice Chairman, United States Parole Commission, Alexandria VA

Chair of the Council for Paroling/Releasing Authorities

Rissie Owens, Chair, Texas Board of Pardons and Parole, Huntsville TX

Regional/Sectional Vice Presidents***International***

Renée Collette, Former Executive Vice Chairperson, National Parole Board, Ottawa, Ontario, Canada

Northeastern USA

Edward Reilly, Former Chair, U.S. Parole Commission, Chevy Chase MD

Central USA

Jeff Peterson, Executive Officer, Minnesota Department of Corrections, St. Paul MN

Southern USA

Caroline Mudd, Board Member, Kentucky Parole Board, Frankfort KY

Western Regional Chair

Barbara LeMaitre, Board Member, Wyoming Board of Parole, Cheyenne, WY

FISCAL YEAR FACTS AND FIGURES

Membership, as of June 30, 2010

Individual Members	15
Organizational Members	446
Total Members	461
US Agencies Represented	47
International Jurisdictions	7
Total Jurisdictions	54

International Agencies/Individuals

Ontario Parole Board	African Law Chamber
Bermuda Parole Board	New Zealand Parole Board
National Parole Board of Canada	National Parole Board of Zambia
Adult Parole Board of Victoria Australia	Hong Kong Correctional Service Department

FY 2009-2010 Financial Report

Income

Membership	\$17,310.00
Grants	\$15,000.00
Programs (conferences/meetings)	\$56,600.72
Donations	\$1,350.00
Miscellaneous/Interest	\$140.23

Total Income

\$90,400.95

Expenses

Programs	\$46,109.87
Support Services (CAO & Admin. Staff)	\$47,529.60
General Administration	\$6,584.92

Total Expenses

\$100,224.39

Income/Expenses

(\$9,823.44)

Assets—Beginning of Fiscal Year	\$58,976.34
Assets—End of Fiscal Year	\$49,152.90
Difference	(\$9,823.44)

Annual Conference Financial Report

Income

Registration Fees	\$43,800.00
Exhibitors Fees	\$6,000.00
Silent Auction	\$1,058.00
Donations	\$1,350.00
Total Income	\$52,208.00

Expenses

Food & Beverage	\$31,653.24
Staff Travel	\$1,901.05
Printing	\$930.75
Entertainment	\$250.00
Refunds	\$750.00
Awards	\$1,693.56
Supplies	\$592.11
Audio Visual	\$4,517.22
Total Expenses	\$42,287.13

Total Proceeds \$9,920.07

2010 Annual Training Conference

Participants	120
Exhibitors	13
Speakers/Presenters	34
Hours of Training Available	24

2010 Award Recipients

Ben Bear Award
James D. Johnston
U.S. Air Force

Vincent O'Leary Award
Cynthia B. Mausser
Ohio

Community Service Award
Old Savannah Mission
Savannah, GA

President's Award
Georgia Host Committee
Atlanta, GA

President's Award
Jean Sutton
Canada

Acknowledgements

Conference Supporters

National Institute of Corrections
 Pew Center on the States
 Bureau of Justice Assistance
 National Parole Resource Center
 Center for Effective Public Policy
 Office of Victims of Crime
 Georgia Board of Pardons and Parole
 Georgia Department of Corrections
 Georgia Correctional Industries
 Verizon Wireless
 Urban Institute
 Bureau of Justice Statistics
 Georgia State University
 Correctional Management Institute of Texas

Exhibitors and other Financial Support

JPay, Inc - Miami Florida
 Motorola, Inc.- Lawrenceville Georgia
 Varian, Inc. - Cary North Carolina
 Reckitt Benckiser Pharmaceuticals - Farmingdale New Jersey
 Sentinel Offender Services, LLC - Irvine California
 Elmo Tech, Inc.- Naperville, Illinois
 Pro Tech Monitoring, Inc. – Odessa, Florida
 FTR Limited – Phoenix Arizona
 Spectrum Health Systems, Inc.
 B.I. Incorporated – Boulder Colorado
 Augusta Business Interiors – August Georgia
 Southern Polytechnic State University, Marietta Georgia

Executive Committee

President

Charles Traugher
 Tennessee

Vice President

Garland Hunt Esq.
 Georgia

Treasurer

Elizabeth Robinson
 Iowa

Secretary

Jeralita Costa
 Washington

Past President

Cranston Mitchell
 U.S. Parole Commission

Chair of COPRA

Rissie Owens
 Texas

Chief Administrative Officer

Keith Hardison
 Kentucky

Regional Vice Presidents

International Section

Renée Collette
 Canada

Northeastern USA

Edward Reilly
 Maryland

Central USA

Jeff Peterson
 Minnesota

Southern USA

Caroline Mudd
 Kentucky

Western USA

Barbara LeMaitre
 Wyoming



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